

# **Corporate Presentation**

Nov 2023

World's Leading AI & IP-led Digital Assurance & Digital Engineering Services Company

### **Overview**

#### > About Us

- Cigniti Journey: 2022 and Beyond
- > The Enterprise Agenda in a Digital-first World
- > Our Strategy
- Recent Analyst Recognitions
- > Our Global Clients & Strategic Partnerships
- **Digital Assurance & Digital Engineering Services Integrated Portfolio**
- > Creating a Larger Societal Impact
- Business & Financial Updates

### Digital Done Right<sup>™</sup> | Win the Digital Landscape







Our Unique approach of being a **Quality-First Digital Engineering** Services Company leveraging a confluence of Digital Assurance and Digital Engineering helps us offer a unique and highly differentiated Digital Services stack to our customers, helping then win the Digital landscape.

We call it "Digital Done Right<sup>™</sup>".

## **About Us**

Headquartered in Hyderabad, India, our unique approach of being a Quality-first Digital Engineering services company helps us offer a highly differentiated AI and IP-led digital assurance and digital engineering services stack to our customers, helping them win the digital landscape. We call it "Digital Done Right<sup>TM</sup>".



### Q2 FY24 Operational Highlights

- The Company's Consolidated Revenue for the Q2FY24 stood at Rs. 451.8 Cr up by 8.4% compared Q1'FY23.
- EBITDA margin for the September quarter was at 14.3% and EBITDA stood at Rs. 64.8 Cr, up by 6.7% compared to Q2'FY23.
- Reported Net Profit for Q2FY24 stood at Rs. 45.9 Cr as against a Net Profit of Rs. 41.5 Cr in Q2'FY23, increased by 10.4%
- The Board recommended an interim dividend of Rs 3 per share on face value of Rs. 10 each.

## **Our Awards and Recognition**



### Cigniti

Great Place

To Work₀

## **Cigniti Journey: 2022 and Beyond**

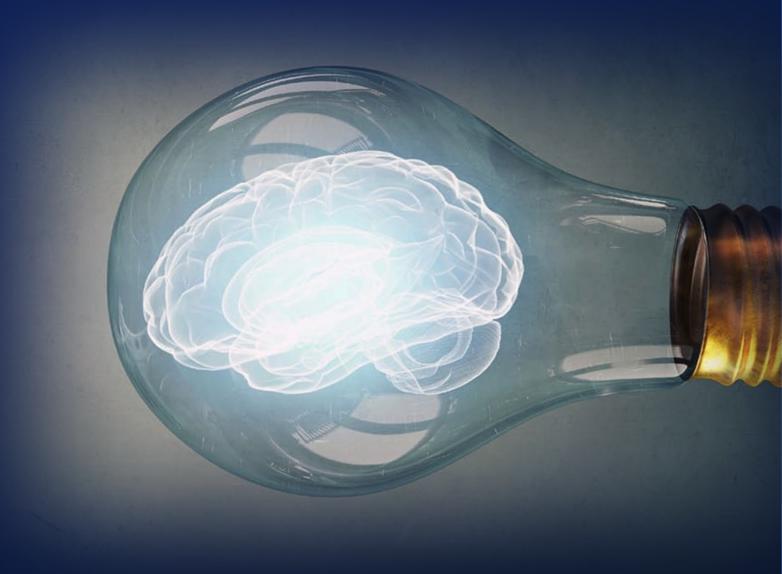
Cigniti

	<ul> <li>Rebrand/Re-</li> <li>Revive</li> <li>Refresh</li> <li>Renew</li> <li>Reaffirm</li> <li>Rejuvenate</li> <li>RISE</li> </ul>	position	
<b>2000-2010</b> (Pure play Software testing player)	<b>2010-2020</b> (IP-led Quality engineering player)	<b>2020-2030</b> (AI-led Digital Transformation Enabler)	
Assuring Software Q	uality Assuri	ng Digital Transformation	

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We are all at a strategic Digital "Cusp" Consumerization Uberization

Servitization Platformization



# The Enterprise Agenda in a Digital-first World: An Opportunity for Tech Suppliers

# Every company is a software company:

## €IDC

### 95% of CEOs are pursuing a digital-first strategy

CEOs will need to complement the skills of the CIO and look outward for guidance, resources, experience – and the ability to scale – in the digital-first world.

Nearly 1 in 2 CEOs need help building out a digital-first strategy. This becomes an opportunity for vendors to play a trusted advisor role.

Automated software quality expected to grow at 9.1% CAGR in 2021–2026

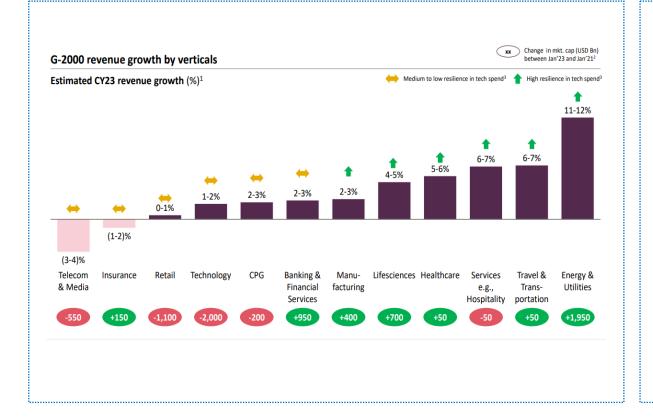
## Gartner

Digital Engineering services market is worth \$300B in 2023

## zinnov

Digital engineering services market spend is expected to reach \$687 billion by 2023 at 18% CAGR in 2018-23

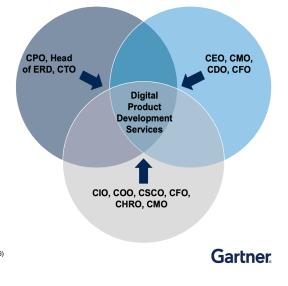
## The Evolving Role of CXOs in Becoming Digital-first Across Industries



#### **Buyer Profile of Digital Product Development** Service is Converging

- CPO, Head of ERD, CTO
  - Enhancing existing products and services using new technology
- CEO, CMO, CDO, CFO
  - Enhancing the performance and coordination of sales channels
- CIO, COO, CSCO, CFO, CHRO, CMO
  - Enhancing workforce productivity and core business processes

Source: Market Insight: Targeting the Buyers of Digital Product Development Services (G00380446) © 2020 Gartner, Inc. and/or its affiliates. All rights reserved. Gartner is a registered trademark of Gartner, Inc. and its affiliates.



#### Sources: Nasscom & McKinsey

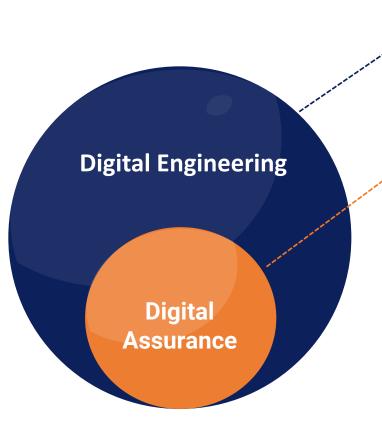
## **Our Strategy**



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## **Digital Engineering and Digital Assurance**

Digital Engineering is a full cycle play that encompasses Digital assurance and hence paves the path for a meaningful journey towards becoming a Digital SI with extremely strong background and foundation in Digital Assurance, Digital Test Ops, Quality engineering. Thereby Our ability to collectively cross-sell, up-sell increases significantly by walking the digital path.



\$687 billion is the estimated market as per Zinnov, \$300B as per Gartner

\$60 billion market that constitutes both QE and emerging assurance market , while the independent software testing market is shrinking

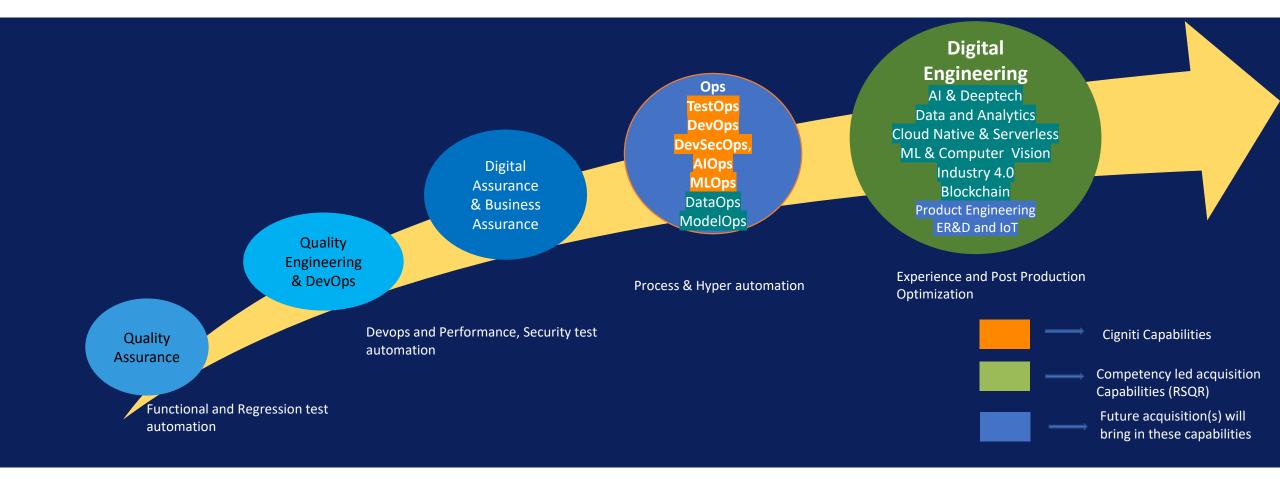
Digital engineering and assurance is also a missing link in enterprise transformation for both digital and physical industries. For the digital segment, it is digital or software product engineering, which is the backbone of all software platform development and digital plumbing.

Not being present in these sectors means inability to provide total solution and to give opening in your key customers to other competitors.

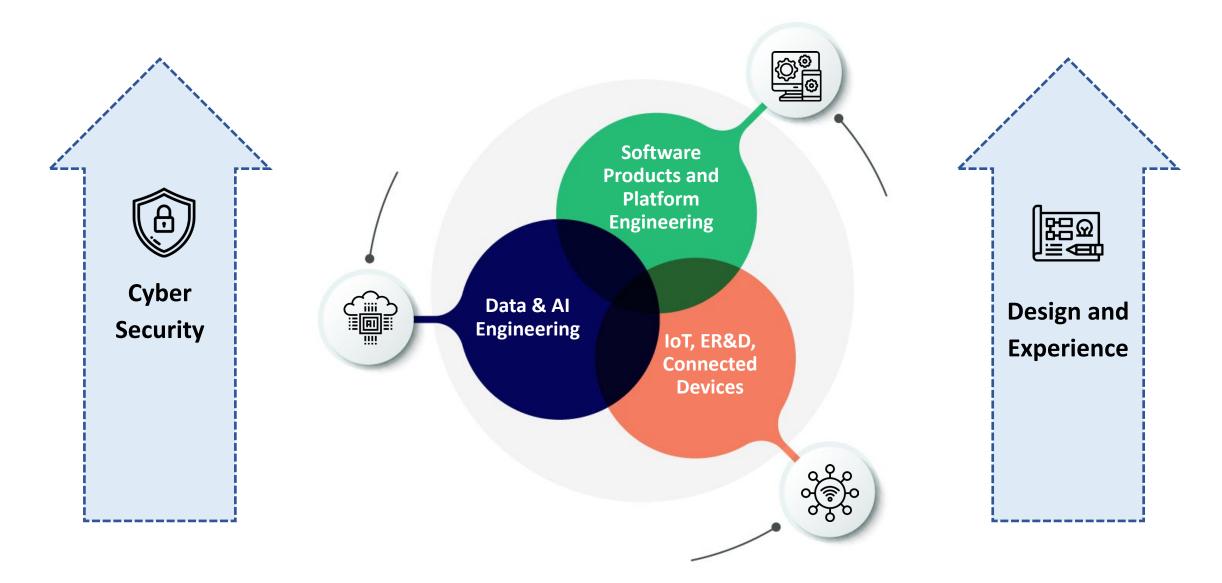
Sources: Gartner, Zinnov & NelsonHall

## Cigniti, Digital Assurance Leader, is ready for the next big leap.

As a digital assurance leader, Cigniti is well positioned today to have a substantial share of wallet from our large existing enterprise customers to offer a gamut of digital transformation services through technology led offerings. To jump start and grab wide opportunities from its Fortune 500 customer base, need to **Become A Full Cycle Digital Engineering Company. Help customers win the digital landscape.** 



## **Unravelling the Digital Engineering Puzzle**



## **Fortifying Our Digital Ambitions**



"Onboarding Aparaa Digital (RoundSqr) is in line with our strategy to expand our digital engineering capacity to provide a greater breadth and depth of services to our clients. This is a strategic and complimentary capability led acquisition for us. At Cigniti we are willing to bet on IP-led services models, investing in innovative platforms that have a ripple effect to accelerate modern day digital assurance and digital engineering services for our esteemed customers. This acquisition helps us fill in all our criteria, and we are confident this will be a successful strategy for the future."

#### - Srikanth Chakkilam, CEO, Cigniti

### **Our Vision Statement**

# Together, we build a better future through technology-led transformation.



## **Our Driving Force**

	Management		Advisory Council	Board
	amanyam n & Non-executive	Srikanth Chakkilam CEO & Non-executive Director	<b>Ramnik Kamo</b> EVP, CIO, & Chief People Officer, Mavenir	<b>RK Agarwal,</b> Independent Director
			<b>Dr. Aiman Abdel-Malek</b> Executive Chairman, Advisory Board, Thirdwayv Inc.	Phaneesh Murthy, Independent Director
Krishnan Venkatachary CFO	Vinay Rawat CRO	Raghu Krovvidy CDO	<b>Paul Trotter</b> Digital Delivery Director at Cynergy bank	<b>Srinath Batni,</b> Independent Director
Sairam Vedam CMO	Nanda Padmaraju President – ROW	Jagdish Kumar CIO	<b>Partha Srinivasa Raghavan</b> Chief Data & Information Officer, Verisk Analytics	<b>Nooraine Fazal,</b> Independent Director
Veera Reddy SVP & Global Head of HR & TD	<b>Kiran Kuchimanchi</b> President & Head of DES			

## Recent Analyst Recognitions in 2023-24 (1/3)



Cigniti has been mentioned in the Robotic Process Automation in the IDC Market Glance AI and Automation in Hospitality, Dining, and Travel, 2Q23



Cigniti positioned as LEADER in the Everest Group's Quality Engineering (QE) Specialist Service Providers PEAK Matrix<sup>®</sup> Assessment 2023

FORRESTER<sup>®</sup> Cigniti's IP: Zastra<sup>™</sup> has been mentioned in Forrester's latest report on Computer Vision Landscape titled "The Computer Vision Tools Landscape, Q2 2023 report."



Cigniti is positioned as **Product Challengers** in Design and Development, Integrated Customer/User Engagement, and Platform & Application Services, **Contenders** in Intelligent Operations in the US region and **Contenders** in Design and Development, Integrated Customer/User Engagement, Platform & Application Services, and Intelligent Operations in the Europe region.



Cigniti has been Recognized in the NelsonHall's latest NEAT assessment report titled "Quality Engineering, 2023 as **Leaders** in Overall Quality Engineering, AI-Based Analytics and Automation, Application Security Testing, Cloud Migration, and RPA, **Innovators** in UX testing, and **Major players** in ERP and COTS Testing.



Cigniti has been mentioned as an **Aspirant** in the Everest Group's Asset and Wealth Management IT Services PEAK Matrix<sup>®</sup> Assessment 2023.



Cigniti has been mentioned as one of the vendor in IDC Market Glance : Enterprise Intelligence Services, 3Q23.



## Recent Analyst Recognitions in 2023-24 (2/3)

FORRESTER<sup>®</sup>

Cigniti

Gartner	Cigniti mentioned in Gartner's latest report titled "Market Guide : Application Testing Services, 2023"	19
<b>İ</b> SG	Cigniti is positioned as <b>Product Challenger</b> in NA and as <b>Contender</b> in EU & Australia in Power & Utilities – Services & Solutions – Next Gen IT Services 2023	
Gartner	Cigniti mentioned in Gartner's latest report title "Hype Cycle for APIs, 2023	- Pro-
NelsonHall	Dominique Raviart- IT Services Practice Director at NelsonHall, has published Cigniti's Vendor Profile for IT Services: Quality Engineering for 2023-2024.	
	Cigniti positioned as <b>STRONG CONTENDER</b> in Quadrant Knowledge Solution's SPARK Matrix™ for Digital Banking Services, 2023 report.	
<b>İ</b> SG	Cigniti's Adelphoi Case Study voted as STAND OUT Case Study for 2023 under Education Category for North America	
<b>Í</b> SG	ISG Recognizes Cigniti as a <b>Contender</b> in the US and Europe Regions in the ISG Provider Lens™ Retail & CPG Services 2023 Study.	Track
€IDC	Cigniti is mentioned as one of the vendors in <b>Pure Play Digital Engineering / OT Service Provider</b> in IDC Market Glance: Digital Engineering and Operational Technology Services, 2Q23.	

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## Recent Analyst Recognitions in 2023-24 (3/3)



Cigniti positioned as 'DISRUPTOR' in HFS Horizons report for Generative Enterprise™ Services, 2023.



Cigniti positioned as STAR PERFORMER and MAJOR CONTENDER in the Everest Group's Next Gen Quality Engineering (QE) Services PEAK Matrix<sup>®</sup> Assessment 2023



#### ER&D and Digital Engineering 2023

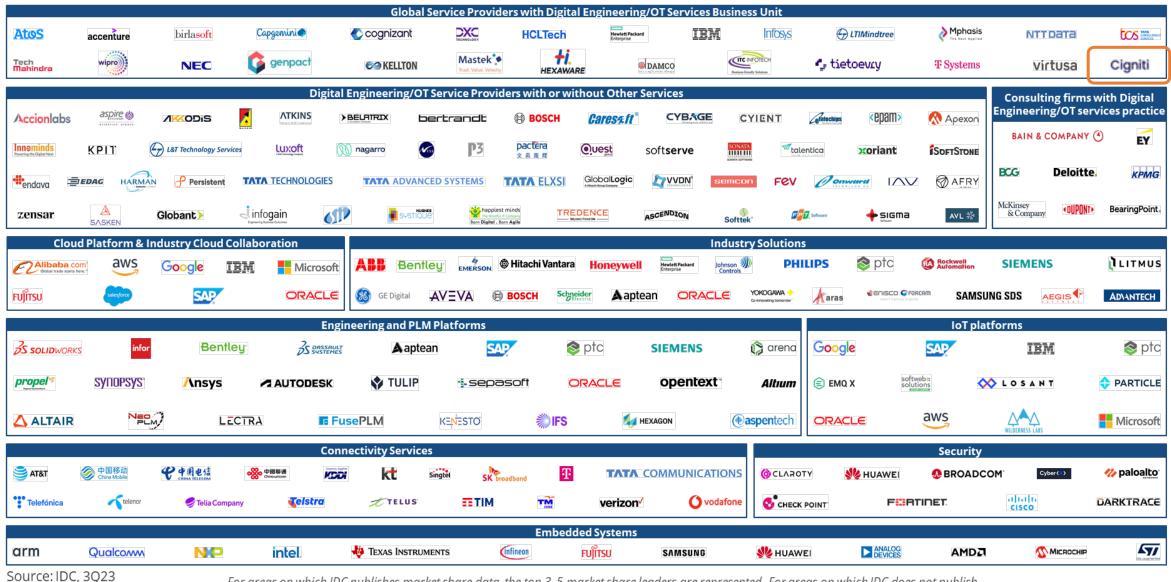
- Digital Engineering Services Overall
- Digital Engineering Services Small & Medium Service Providers
- Data & AI Engineering Services Overall
- Data & AI Engineering Services Small & Medium Service Providers
- Generative AI Engineering Services
- Experience Engineering Overall
- Experience Engineering Small & Medium Service Providers
- Hyperscaler Services Overall
- Enterprise Software Overall
- Enterprise Software Small & Medium Service Providers

FORRESTER<sup>®</sup> Cigniti mentioned in Forrester's vendor landscape Report on "The Application Modernization and Migration Services Landscape, Q4 2023"



#### Forrester Cigniti

## IDC Market Glance: Digital Engineering/OT Services



For areas on which IDC publishes market share data, the top 3–5 market share leaders are represented. For areas on which IDC does not publish market share data, vendor selection is up to analyst discretion.

## **Our Global Clients Include**





### **Our Strategic Partnerships**



## Digital Assurance & Digital Engineering Services Integrated Portfolio



## Cigniti – Assure | Engineer | Transform – Digital Done Right<sup>™</sup>



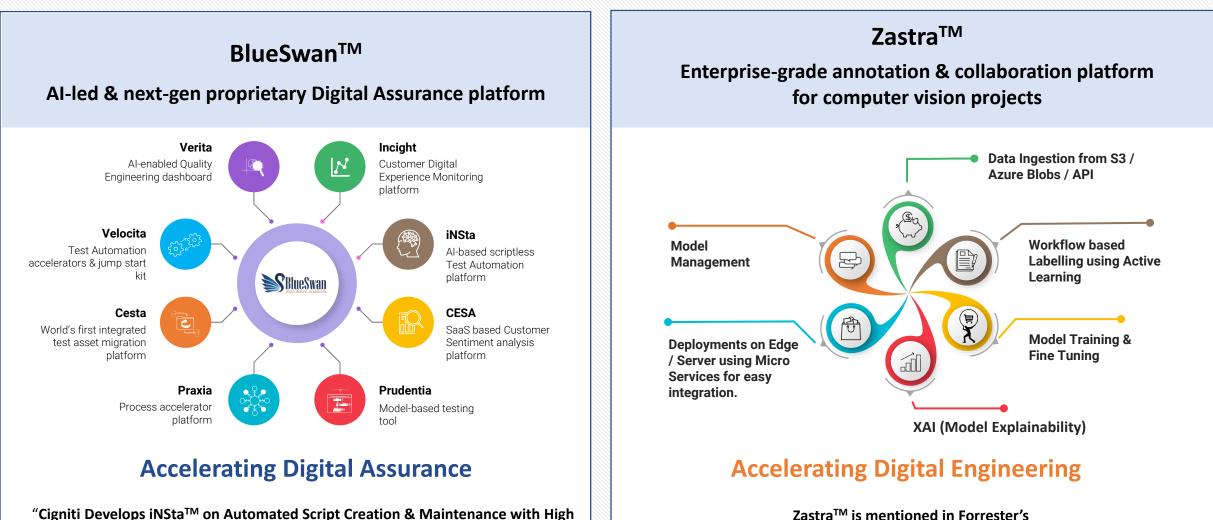


**Strategic Digital Transformation Partner** 

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## Accelerating Digital Transformation - an IP & Platform-led Approach



Potential<sup>2</sup> - Dominique Raviart, IT Services Practice Director at NelsonHall

Zastra<sup>™</sup> is mentioned in Forrester's Computer Vision Tools Landscape, Q2 2023 report.

### **Our Service Offerings**

### **Quality Engineering**

- Automated Functional Testing TEM & TDM
- Non-functional Testing •
- Monitoring & Analysis •
- Performance Engineering



- - Service Virtualization
  - End to End Automation
  - Continuous Testing

#### **Digital Assurance**

- Mobility
- Analytics
- Omni Channel Testing
- Robotic Process Automation
- Lifecycle Automation

- Customer Experience
- Cloud Native Application Testing
- Cloud Transformation & Legacy Modernizatio, Assurance
- AI / ML & IOT Assurance

### **Advisory & Transformation**

- Agile DevOps Advisory
- Test Tooling Advisory
- Maturity Advisory
- Test Benchmarking
- Automation Advisory
- Data Architecture Advisory

DevOps Consulting Services

Agile DevOps Transformation

• Data & Cloud Migration Strategy

• QA Transformation

• Al Strategy

 $\swarrow$ 

#### **Digital Engineering**

- Mobile Application Development
- Web/Portal/Content Management
- Cloud Native Application Development
- Compliance & Risk Assessment
- Data Science

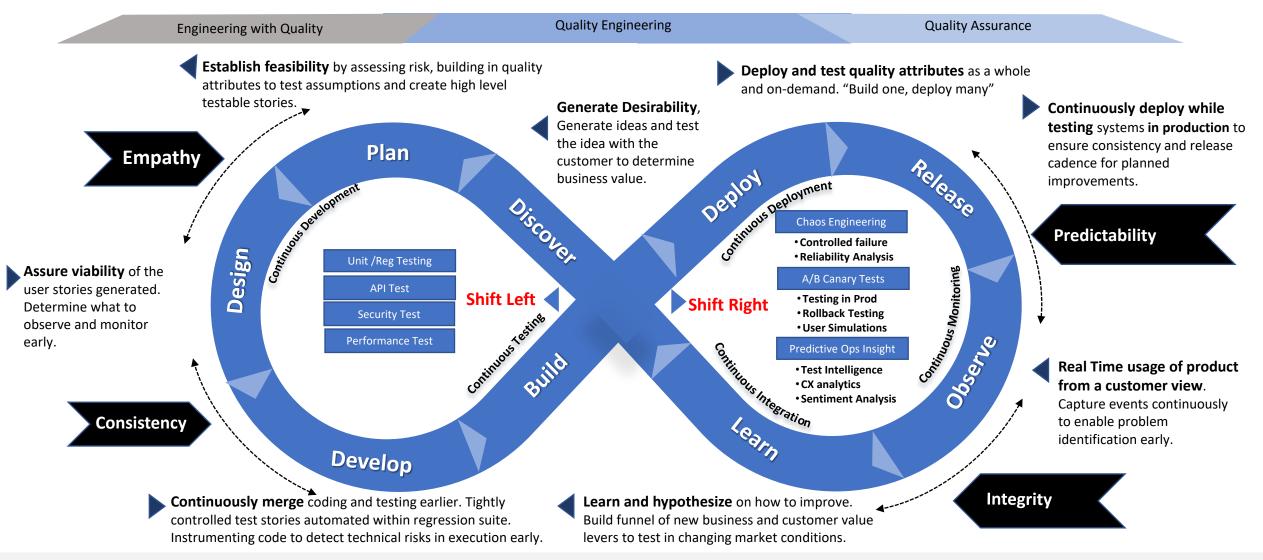
- Enterprise Application Integration
- DevOps Implementation Services
- Data Analytics & Insights
- Business Intelligence
- Blockchain
- AI & ML

## **Cigniti's View of Digital Offerings**

Players in the industry have defined their digital palette in different ways. Below is the Cigniti's view, in line with the broader market representation:

Experience	Data & Insights	Cloud + Edge Computing	Intelligent Automation	Future Focus
<ol> <li>Design Studio</li> <li>CX / UX / HCD Omnichannel experience</li> <li>Product / Platform Engineering</li> <li>Microservices / App Modernization</li> <li>AR / VR / XR</li> <li>Security Engineering</li> </ol>	<ol> <li>Data Engineering</li> <li>Analytics Workbench</li> <li>ML Ops</li> <li>Dashboard and Visualization</li> <li>Big Data Analytics</li> <li>Data Lake House - architect, design and develop</li> </ol>	<ol> <li>Cloud Transformation</li> <li>Cloud Migration</li> <li>DevOps Transformation</li> <li>IOT</li> <li>Connected Devices</li> </ol>	<ol> <li>RPA</li> <li>HIA</li> <li>AI / ML based automation</li> <li>Cognitive services</li> </ol>	<ol> <li>Quantum</li> <li>Metaverse</li> <li>VOT / Phygital</li> <li>Industry 4.0</li> <li>Digital Twins</li> </ol>

# Proactive QE<sup>™</sup>: Holistic business & IT integration model biased for speed, agility & quality equally



## **Digital Offerings Roadmap: FY23**

Consulting	Engineering	Optimize
<ul> <li>Test Centre of Excellence</li> <li>QE Automation</li> <li>DevOps Transformation</li> <li>Business process automation using Bots / RPA</li> <li>Data Engineering</li> <li>Cloud Transformation</li> <li>App Modernization</li> </ul>	<ul> <li>Product / Platform Engineering</li> <li>DevOps Implementation</li> <li>BOT Development</li> <li>Data Engineering</li> <li>Data landscape Modernization</li> <li>Architect Business Data Lake</li> <li>Analytics workbench</li> <li>Business Intelligence / Visualization</li> </ul>	<ul> <li>Application Support &amp; Maintenance</li> <li>FinOps</li> <li>CloudOps</li> <li>RPA-as-a-Service</li> <li>Data Ops</li> </ul>
	Assurance	

#### Assurance

- Functional Testing
- Automation Testing
- Performance Testing
- Regression Testing
- Security Testing
- Mobile Testing
- ETL / Big Data testing
- Experience testing
- IOT Assurance

- RPA Assurance
- Cloud Migration Assurance
- Blockchain testing

- Model Validation
- Chaos Engineering
- Performance Testing Modernization
- Open Banking Assurance

## **Digital Offerings Roadmap: FY24**

#### Consulting

- Test Centre of Excellence
- QE Automation
- DevOps Transformation
- Business process automation using Bots / RPA
- Data Engineering
- Cloud Transformation
- App Modernization
- Experience engineering

- Product / Platform Engineering
- DevOps Implementation
- BOT Development
- Data Engineering
- Data landscape Modernization
- Architect Business Data Lake
- Analytics workbench

#### Engineering

- Business Intelligence / Visualization
- Model Validation
- Model Development
- DevSecOps
   Implementation
- Microservices Modernization
- Cloud Transformation Services

- Customer Experience
- Data Mesh architecture & Design
- Data Lakehouse design & development
- AI / ML development
- Enterprise solutions SFDC, Snowflake
- Security Engineering

#### Optimize

- Application Support & Maintenance
- FinOps
- CloudOps
- RPA As-a-Service
- Data Ops

- Functional Testing
- Automation Testing
- Performance Testing
- Regression Testing
- Security Testing
- Mobile Testing
- ETL / Big Data testing
- Experience testing

- IOT Assurance
- RPA Assurance
- Cloud Migration Assurance
- Blockchain Testing

- Model Validation
- Chaos Engineering
- Performance Testing
   Modernization

- Open Banking Assurance
- Security Engineering Assurance
- AR VR Testing
- Payment Assurance
- Open Banking Assurance

### Cigniti

Assurance

## **Digital Offerings Roadmap: FY25**

Product / Platform

• BOT Development

Data Engineering

Analytics workbench

Business Intelligence /

 Data landscape Modernization

Visualization

DevOps Implementation

Architect Business Data Lake

Engineering

#### Consulting

#### • Test Centre of Excellence

- QE Automation
- DevOps Transformation
- Business process automation using Bots / RPA
- Data Engineering
- Cloud Transformation
- App Modernization
- Customer Experience
- Security Engineering

#### Engineering

- Model Validation
- Model Development
- DevSecOps Implementation
- Microservices Mordernization
- Cloud Transformation Services
- Customer Experience
- Data Mesh architecture & Design

Assurance

- Data Lakehouse design & development
- AI / ML development
- Enterprise solutions SFDC, Snowflake
- Security Engineering
- AR VR XR Metaverse
- Responsible AI
- Audio analytics
- Digital Twin
- VOT / Phygital

#### Optimize

- Application Support & Maintenance
- FinOps
- CloudOps
- RPA As-a-Service
- Data OPs
- Security Engineering As-a-Service

- Functional Testing
- Automation Testing
- Performance Testing
- Regression Testing

- Security Testing
- Mobile Testing
- ETL / Big Data testing
- Experience testing

- IOT Assurance
- RPA Assurance
- Cloud Migration Assurance
- Blockchain Testing

- Model Validation
- Chaos Engineering
- Performance Testing
   Modernization
- Payment Assurance

- Open Banking Assurance
- Cybersecurity Assurance
- AR VR Testing
- Open Banking Assurance
- Metaverse Testing

### **Creating a Larger Societal Impact**

**Mission:** To provide quality education and training which empowers underprivileged children to fulfil their dreams and inspire them to build a better tomorrow through knowledge, learning, and skills.

9 9 9 9		Impact			
3000+	9	8	199+	1,00,000+	
Children	Schools	Villages	Saplings	Patients	
			Donated \$135k	for COVID-19 relief fund	
		A THE P			

## **Business & Financial Updates**



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## On Path to Long Term Sustainable Growth (1/2)

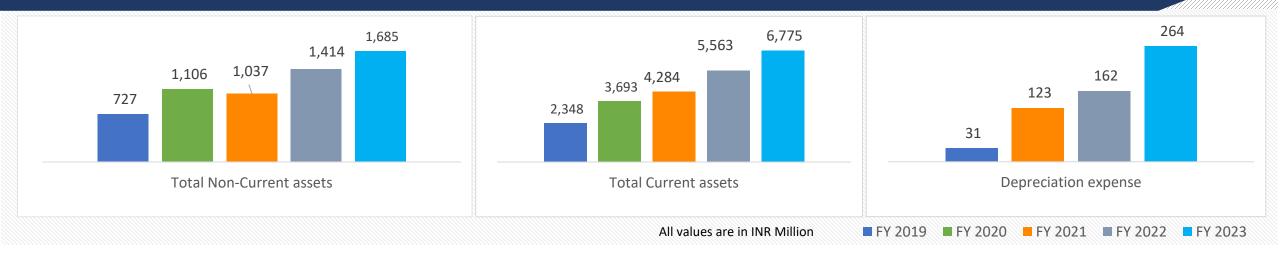
Owing to customer portfolio overhaul, the low and negative margin customers were removed and high margin ones were on-boarded



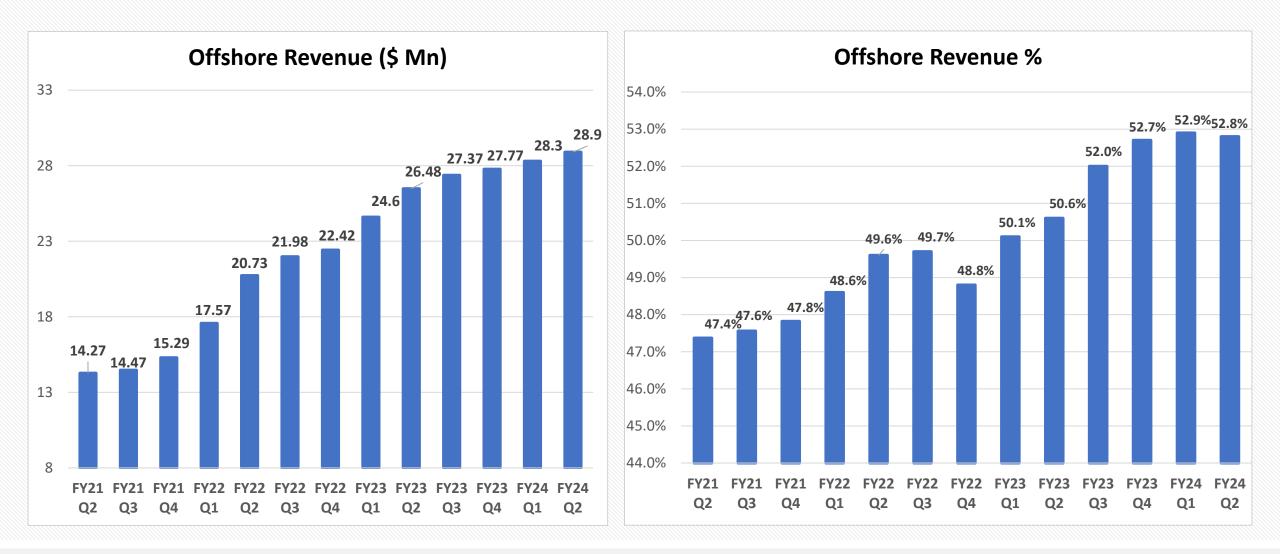
Strong growth of accounts into multi-million dollar accounts compensating for revenues lost after removal of low margin customers



#### Irrecoverable non-current assets written off thereby improving business efficiency and asset utilization



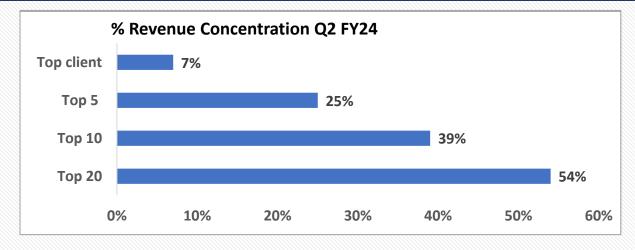
## On Path to Long Term Sustainable Growth (2/2)

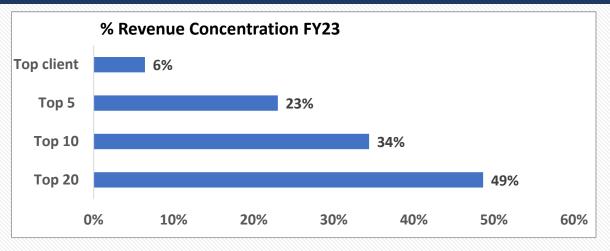


## **Diversified Client Base Leading to Better Stability**



#### The revenue concentration in top accounts has decreased significantly from FY18 to FY23, implying higher revenue stability in future

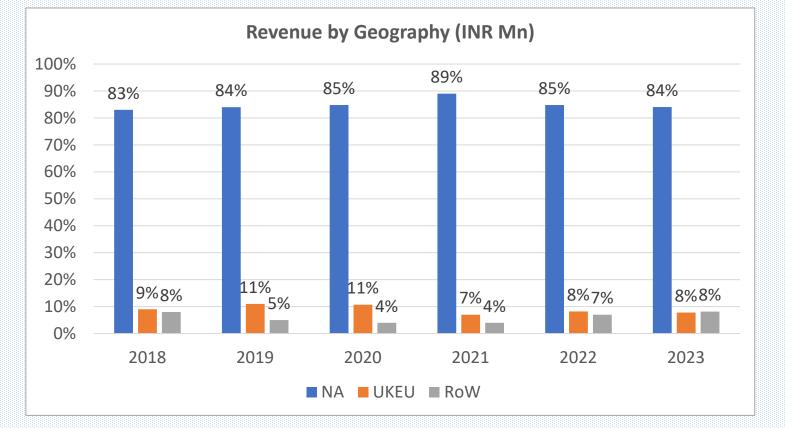




## **Marquee Clients Across Industry Verticals**



### **Revenue Growth Driven by Geographic Diversification in Targeted Verticals**



Revenue Contribution 2022-23	INR in Mn.	in %
Top Client	1,056	6%
Тор 5	3,789	23%
Тор 10	5,668	34%
Тор 20	8,014	49%

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## **Cigniti's Financial Performance - Strong Turnaround**

	FY'20 Q2	FY'20 Q3	FY'20 Q4	FY'21 Q1	FY'21 Q2	FY'21 Q3	FY'21Q4	FY'22Q1	FY'22Q2	FY'22Q3	FY'22Q4	FY'23Q1	FY'23Q2	FY'23Q3	FY'23Q4	FY'24Q1	FY'24Q2
Income																	
Revenue from operations	2,146	2,167	2,330	2,184	2,212	2,239	2,330	2,644	3,079	3,254	3,441	3,780	4,167	4.280	4,250	4,395	4,518
Revenue Gr. QoQ (%)	3.40%	1.00%	7.50%	-6.30%	1.30%	1.20%	4%	13.40%	16.50%	5.70%	5.75%	9.85%	10.23%	2.72%	-0.7%	3.4%	2.8%
<u>Expenses</u>																	
Employee benefit expense	1,279	1,289	1,355	1,311	1,232	1,332	1,341	1,656	1,807	1,929	2,001	2,294	2,409	2,493	2,448	2,672	2,717
Finance costs	19	20	20	16	16	12	12	11	12	13	15	11	11	11	11	10	11
Depreciation & Amort.	29	28	30	30	30	31	31	33	37	43	49	53	69	72	70	71	76
Other expenses	498	592	660	513	538	588	657	745	953	921	1,113	1,040	1,150	1,146	1,118	1,103	1,153
Total expenses	1,825	1,929	2,065	1,870	1,816	1,963	2,041	2,445	2,809	2,906	3,178	3,398	3,639	3,722	3,647	3,856	3,957

Exceptional Items	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
EBITDA	369	286	315	360	442	319	333	243	319	404	327	446	608	640	684	620	648
% EBITDA	17.20%	13.20%	13.50%	16.50%	20.00%	14.30%	14.30%	9.20%	10.40%	12.40%	9.50%	11.8%	14.6%	15.0%	16.1%	14.1%	14.3%

All values are in INR Million

## **Financial Highlights Q2FY24 - Consolidated**

All values are in INR Million

Particulars	Q2FY24	Q2FY23	Y-o-Y %	Q1FY24	Q-o-Q %
Income					
Revenue from operations	4,518	4,167	8.4%	4,395	2.8%
Revenue from operations (\$M)	\$54.65	\$52.37		\$53.50	
Expenses					
Employee benefit expense	2,717	2,409	12.8%	2,672	1.7%
Hired Contractors Cost	712	790	-9.9%	737	-3.4%
Other expenses	441	360	22.5%	366	20.6%
EBITDA	648	608	6.7%	621	4.4%
% EBITDA	14.3%	14.6%		14.1%	
Depreciation & Amortization	76	69	10.1%	71	6.7%
EBIT	572	539	6.3%	550	4.1%
Other Income(Expense)		(7)	_	(8)	_
Finance Income	53	28	87.9%	55	-2.8%
Finance Costs	11	11	7.2%	10	8.6%
PBT	614	550	11.7%	586	4.8%
Тах	156	135	15.6%	140	10.8%
PAT	459	415	10.4%	446	2.9%
EPS (Basic)	16.81	15.24		16.34	

## **Financial Highlights H1FY24 - Consolidated**

All values are in INR Million

Particulars	H1 FY24	H1 FY23	Y-o-Y %	FY 2023
Income				
Revenue from operations	8,914	7,946	12.2%	16,475
Revenue from operations (\$M)	\$108.14	\$101.54		\$206
<u>Expenses</u>				
Employee benefit expense	5,389	4,703	14.6%	9,644
Hired Contractors Cost	1,449	1,552	-6.6%	3,075
Other expenses	807	638	26.4%	1,379
EBITDA	1,269	1,053	20.5%	2,377
% EBITDA	14.2%	13.3%		14.4%
Depreciation & Amortization	147	122	20.3%	264
EBIT	1,122	931	20.5%	2,113
Other Income(Expense)	(8)	(5)	65.5%	49
Finance Income	108	38	186.6%	98
Finance Costs	22	21	2.7%	44
РВТ	1,200	943	27.3%	2,216
Тах	296	217	36.3%	533
PAT	904	725	24.7%	1,683
EPS (Basic)	33.15	26.24		61.32

## **Consolidated Balance Sheet**

All values are in INR Million

Particulars	H1 FY24	FY23	Particulars	H1 FY24	FY23
Property Plant & equipment	256	302	Equity & Liabilities		
Right-to-use asset	235	188	Equity share capital	273	273
Goodwill	740	740	Other equity	6,409	5,621
Capital WIP	-	-	Sub total	6,682	5,894
Other intangible assets	96	123	Non-current liabilities		
Financial assets			Financial liabilities		
Investment	25	16	Lease Obligation	141	139
Loans	-	-	Borrowings		-
Other non-financial assets	153	257	Other financial liabilities	-	52
Deferred tax assets net	82	59	Long term provisions	181	169
Other non current assets	-	-	Deferred tax liability		-
Sub total	1,586	1,685	Sub total	322	360
Current assets			Current liabilities		
Financial assets			Financial liabilities		
Investment	2,051	1,756	Short term borrowings	400	304
Trade receivables	2,850	2,551	Trade payables	926	1,154
Cash and cash equivalent	352	438	Lease Obligation	148	114
Other Bank balances	511	630	Other current financial liabilities	63	81
Other current financial assets	1,423	1,182	Short term provisions	190	138
Current tax assets net	25	17	Current tax liability, net	184	192
Other current assets	328	200	Other current liabilities	215	223
Sub total	7,541	6,775	Subtotal	2,123	2,206
Total	9,127	8,460	Total	9,127	8,460

### **Cashflow Generation**

All Figures in INR Mn.	H1' FY 2024	H1' FY 2023
Profit before tax	1,200	943
(+/-) Non-cash & non operating Items	100	149
Operating Profit before WC Changes	1,301	1,092
(+/-) DSO Movement (Receivables)	(323)	(95)
(+/-) Other charges	(585)	(215)
Operating CF after WC changes	392	782
Less: Taxes	(334)	(242)
Less: Capex	(35)	(77)
Free cash flow generated	23	463

#### Cash Generation

- Cash and cash equivalents (including fixed deposits) at a healthy levels of Rs. 944 Mn..
- Company has invested in Mutual Funds, NCDs and Bonds to the tune of Rs. 2,051 Mn

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